

# Leaders in Urban Governance Programme (LUGP)

Flagship programme for senior urban leaders



LUGP participants on a cycling learning journey at Punggol Waterway Park.

LUGP is designated by the Infrastructure and Environment (I&E) Sectoral Leadership Committee (comprising permanent secretaries of the sector) as a milestone course for the capability development of the sector. It is a practitioner-led course designed for senior high-performing Singapore public service officers in the I&E sector demonstrating leadership potential and aspiring to acquire broader perspectives on the urban development of Singapore.



Participants in a dialogue with Mr Tharman Shanmugaratnam, then Deputy Prime Minister and Coordinating Minister for Economic and Social Policies.

## What LUGP offers

Drawing upon the Singapore Liveability Framework, learn about the principles, considerations and constraints underpinning Singapore's urban transformation. Analyse current issues and challenges faced by agencies and understand the thinking behind policies.

Adopting cross-sectoral, cross-disciplinary, and integrated approach, tapping on CLC's knowledge products and networks through:

- **Urban systems studies seminars** delivered by urban pioneers on Singapore's urban transformation as expounded by the Liveability Framework.
- **Dialogues** with Political Office Holders, Key Public Service Leaders, People and Private Sector on current and forward-thinking topics e.g. future trends, and whole of government strategies, urban governance and complexity, urban resilience, and future challenges.
- **Learning Journeys** — showcasing how Singapore delivers integrated urban solutions: learn how the People-Private-Public network work together to translate and implement the solution.
- **Overseas study trips** — drawing parallels and contrasting our urban transformation with other cities such as Guangzhou, Shenzhen, Suzhou, Shanghai, Seoul, Tokyo, Copenhagen etc.
- **Projects and presentations** to apply the concepts learnt from current challenges to plan for the future.
- **Join a rich network** of stellar alumni, public sector leaders, urban pioneers and policy practitioners from the urban infrastructure, environmental, economic and private sector.



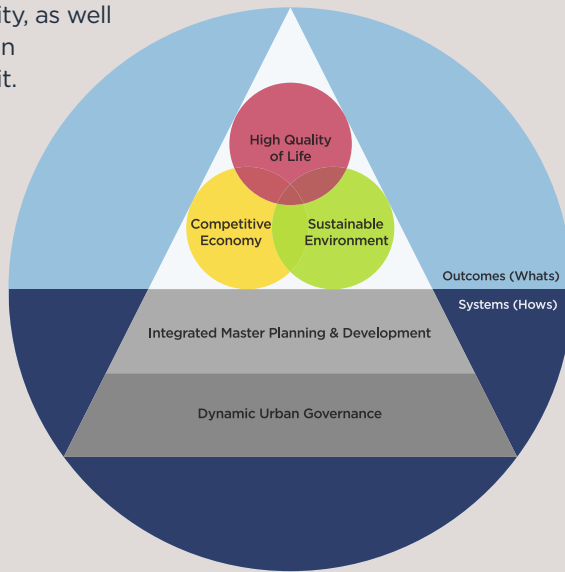
Participants taking part in the "Town Audit" trail walk at Ang Mo Kio facilitated by TOUCH Caregivers Support to get a feel of the challenges faced by seniors with mobility constraints.



LUGP participants visited Guangzhou as part of the learning about the development of the Greater Bay Area, including its planning, strategies and challenges faced.

## Singapore Liveability Framework

LUGP is guided by the Singapore Liveability Framework, developed by CLC to define a liveable and sustainable city, as well as how to plan and develop it.



## Past Speakers

Mr Tharman Shanmugaratnam  
*then Deputy Prime Minister and coordinating Minister for Economic and Social Policies*

Mr Heng Swee Keat  
*then Minister for Finance*

Mr Lawrence Wong  
*then Minister for National Development*

Mrs Josephine Teo  
*then Senior Minister for Prime Minister's office, Ministry of Foreign Affairs and Minister of Transport*

## Testimonials

### PARTICIPANTS

*"I have learnt a lot from the very well curated and structured programme which covers a wide spectrum of the interesting and relevant urban system. I am much inspired by the honest sharing from the pioneers and how their selfless courage and tenacity has helped develop sound policies and shaped our environment today. Both local and overseas learning journeys provided very valuable and direct exposure to the actual needs/situation on the ground. I really enjoyed the learning and the camaraderie built up with the agencies' leaders over the four weeks."*

-Ms Lim Shu Ying, Director (Research and Planning Group), Housing Development Board (8th LUGP alumni)

*"The LUGP course is very well-organised from contents and the excellent speaker line up. The speakers were a mix of both former as well as current top civil servants."*

- Ms Estella Kueh, Director (Development Services Group), Urban Redevelopment Authority (10th LUGP alumni)

*"I believe that the comprehensive breadth of topics and issues covered by the programme would put every course participant in good stead to make balanced yet incisive decisions at work."*

- Mr Ryan Lee, Director (Smart District), JTC Corporation (10th LUGP alumni)

### SPEAKERS

*"A very well-designed programme."*

- Mr Heng Swee Keat, then Minister for Finance

*"Some thoughtful ideas there. The participants struck me as an engaging and dynamic group of young officers when I met them. It's good we have people like these."*

- Ms Indranee Thurai Rajah, Minister for Prime Minister's Office, Second Minister for Finance and Second Minister for National Development

## Application

Singapore government ministries and agencies are invited to nominate director-level officers (in the MX9 and above salary grades) demonstrating high potential and leadership in public service (slated for the Public Service Leadership Programme), and aspiring to acquire broader perspectives on the urban development of Singapore.

## Selection criteria

Participation is by nomination only, for promising director-level officers with potential to assume senior management positions.



LUGP participants' closing dialogue with Mr Heng Swee Keat, then Minister for Finance.

## Contact Us

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