# Leaders in Urban Governance Programme (LUGP)

Flagship programme for senior urban leaders



LUGP is designated by the Infrastructure and Environment (I&E) Sectoral Leadership Committee (comprising permanent secretaries of the sector) as a milestone course for the capability development of the sector. It is a practitionerled course designed for senior high-performing Singapore public service officers in the I&E sector demonstrating leadership potential and aspiring to acquire broader perspectives on the urban development of Singapore.



8th LUGP participants and LUGP Alumni in a Dialogue with Mr Tharman Shanmugaratnam, Deputy Prime Minister & Coordinating Minister for Economic and Scoid British

## What LUGP offers

Drawing upon the Singapore Liveability Framework, learn about the principles, considerations and constraints underpinning Singapore's urban transformation. Analyse current issues and challenges faced by agencies and understand the thinking behind policies.

Adopting cross-sectoral, cross-disciplinary, and integrated approach, tapping on CLC's knowledge products and networks through:

- Urban systems studies seminars delivered by urban pioneers on Singapore's urban transformation:
  - High Quality of Life and Sustainable Environment through creating green, blue, equitable and liveable environment,
  - Competitive Economy through good industrial infrastructure and creating vibrant economy,
  - Supported by integrated planning and development, and urban governance as expounded by the Framework.
- Dialogues with Political Office Holders, Key Public Service Leaders and Private Sector
  on current and forward-thinking topics e.g. future trends and whole of government
  strategies, urban governance and complexity, and challenges or private sector.
- Learning Journeys showcasing how Singapore delivers integrated urban solutions: learn how the People-Private-Public network work together to translate and implement the solution.
- Overseas study trips drawing parallels and contrasting our urban transformation with other cities such as New York, Shanghai, Suzhou, Copenhagen, etc.
- Group Assignments to apply the concepts learnt on current challenges to plan for the future.
- Join a rich network of stellar alumni, public sector leaders, urban pioneers and policy
  practitioners from the urban infrastructure, environmental, economic and private sector.



8th LUGP participants taking part in the "Town Audit" trail walk at Ang Mo Kio facilitated by TOUCH Caregivers Support to get a feel of the challenges faced by seniors with mobility constraints.



6th LUGP participants learning about urban rejuvenation and adaptive reuse at The Highline in New York City.

# Singapore Liveability Framework

LUGP is guided by the Singapore Liveability Framework, developed by CLC to define a liveable and

sustainable city, as well as how to plan and develop it.

High Quality of Life

Competitive Economy

Sustainable Environment

Outcomes (Whats)

Systems (Hows)

Integrated Master Planning & Development

# **Past Speakers**

Mr Tharman Shanmugaratnam

Deputy Prime Minister

Coordinating Minister for Economic and Social Policies

Mr Khaw Boon Wan

Former Minister for National Development

Mr Vivian Balakrishnan

Former Minister for the Environment and Water Resources

Former Minister-in-charge of the Smart Nation Initiative

Mr Heng Swee Keat

Minister for Finance

Mrs Josephine Teo

Former Senior Minister of State for Prime Minister's Office, Ministry of Foreign Affairs and Ministry of Transport

## **Testimonials**

#### **PARTICIPANTS**

"I have learnt a lot from the very well curated & structured programme which covers a wide spectrum of the interesting & relevant urban system. I am much inspired by the honest sharing from the pioneers & how their selfless attitudes courage & tenacity has helped developed sound policies and shaped our environment today. Both local & overseas learning journeys provided very valuable & direct exposure to the actual needs/situation on the ground. I really enjoyed the learning and the camaraderie built up with the agencies' leaders over the four weeks."

Ms Lim Shu Ying, Director (Research & Planning Group), Housing & Development Board (8th LUGP alumni)

"Gives a historical perspective behind successful and unsuccessful policies and projects."

Mr Randy Lim, Former Senior Director (Corporate Development), Ministry of National Development (7th LUGP alumni)

#### SPEAKERS

"A very well-designed programme."

Mr Heng Swee Keat, Minister for Finance



7th LUGP participants with Dr Liu Thai Ker (Chairman, Centre for Liveable Cities). "Good programme and enthusiastic team. Hope you will continue to run it regularly."

Mrs Josephine Teo, Former Senior Minister of State for Prime Minister's Office, Ministry of Foreign Affairs and Ministry of Transport

# **Application**

Singapore government ministries and agencies are invited to nominate director-level officers (in the MX10 and above salary grades) demonstrating high potential and leadership in public service (slated for the Public Service Leadership Programme), and aspiring to acquire broader perspectives on the urban development of Singapore.

## Selection criteria

Participation is by nomination, for promising director-level officers with potential to assume senior management positions.

# Programme fees

**\$\$15,000** per person (excludes overseas study component and GST).

[Final fees will be confirmed closer to the programme.]

## **Contact Us**

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The Centre for Liveable Cities (CLC) was set up in 2008 by the Ministry of National Development (MND) and the Ministry of the Environment and Water Resources (MEWR). The CLC's mission is to distil, create and share knowledge on liveable and sustainable cities. CLC's work spans four main areas — Research, Capability Development, Knowledge Platforms, and Advisory. Through these activities, CLC hopes to provide urban leaders and practitioners with the knowledge and support needed to make our cities better.